

# Dynamic Risk Identification Using Fuzzy Failure Mode Effect Analysis in Fabric Process Industries: A Research Article as Management Perspective

A. Sivakumar, S. S. Darun Prakash, P. Navaneethakrishnan

**Abstract**—In and around Erode District, it is estimated that more than 1250 chemical and allied textile processing fabric industries are affected, partially closed and shut off for various reasons such as poor management, poor supplier performance, lack of planning for productivity, fluctuation of output, poor investment, waste analysis, labor problems, capital/labor ratio, accumulation of stocks, poor maintenance of resources, deficiencies in the quality of fabric, low capacity utilization, age of plant and equipment, high investment and input but low throughput, poor research and development, lack of energy, workers' fear of loss of jobs, work force mix and work ethic. The main objective of this work is to analyze the existing conditions in textile fabric sector, validate the break even of Total Productivity (TP), analyze, design and implement fuzzy sets and mathematical programming for improvement of productivity and quality dimensions in the fabric processing industry. It needs to be compatible with the reality of textile and fabric processing industries. The highly risk events from productivity and quality dimension were found by fuzzy systems and results are wrapped up among the textile fabric processing industry.

**Keyword**—Break Even Point, Fuzzy Crisp Data, Fuzzy Sets, Productivity, Productivity Cycle, Total Productive Maintenance.

## I. INTRODUCTION ABOUT INDUSTRY

THE textile industry in India plays an important role in Indian economy in terms of its contribution to Gross Domestic Product (GDP), Exports and its potential for employment generation. Nearly 2500 textile and its allied industries are functioning in Erode and Tirupur Districts of Tamil Nadu, India. An enormous amount of money is invested in this industry for processing the goods, namely grey fabric and calendared fabric. However, in the recent years, some of the industries had to be closed because they were unable to meet the environmental requirements.

Apart from these government regulations, the major problems are sickness, low yield, fluctuation of output, labor problems, accumulation of stock, deficiencies in the quality of fabric, high input but low throughput etc. in these sick textile industries. In the literature review, productivity measurements have been advocated by numerous authors such as [1] and [5].

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In fact, productivity measurement should be considered as an important part of a continuous cycle. This is where productivity development is based on the four phases of the productivity management cycle [2], [3] investigated the methodology and came up with certain valuable findings to facilitate validation [10]. In this investigation, a neuro-fuzzy system helped and to construct identify non-linear dynamic systems and fuzzy objective functions [4]-[6].

But these investigators did not identify Total Productivity Model (TPML) [11], [12] and Total Productive Maintenance (TPM) [13], [14]. According to simulation [6], [7] more comprehensive indices would incorporate the multiple dimensions of productivity and quality in a weighted fashion to create a more all-inclusive overall performance index for an organization [9].

## II. OBJECTIVES OF THE RESEARCH

1. To identify and array the measurement instrument through identification of the critical risk priority dimensions for productivity and quality improvement and their operating measures.
2. To validate the measurement instrument from the data which is collected from the industry experts through questionnaire.
3. To identify and investigate the influence of an age of productivity and quality on sick textile industries.
4. To investigate and compare the success of robust framework implementation and issues relating to successful implementation for the achievement of better performance of organizations with benchmarks.

## III. RESEARCH METHODOLOGY AND FUZZY EQUATION

The dimensions arrived at from this work are taken to increase the productivity of such sick fabric industries. The total investment of this sick fabric industry is approximately 50 million rupees. But the total productivity of this industry is not up to the planned level due to the improper applications of scientific and engineering procedures. Equations (1)-(3) were used for risk identification [8].

$$\mu_{AI}(x) = \begin{cases} (x-a)/(b-a), & a \leq x \leq b, \\ (d-x)/(d-b), & b \leq x \leq d, \\ 0, & \text{otherwise.} \end{cases} \quad (1)$$

$$\mu_{\tilde{A}2}(x) = \begin{cases} (x-a)/(b-a), & a \leq x \leq b, \\ 1, & b \leq x \leq c, \\ (d-x)/(d-c), & c \leq x \leq d, \\ 0, & \text{otherwise.} \end{cases} \quad (2)$$

$$\bar{x}_0(\tilde{A}) = \frac{\int_a^d x \mu_{\tilde{A}}(x) dx}{\int_a^d \mu_{\tilde{A}}(x) dx} \quad (3)$$

$$(\tilde{A}) = U_{\alpha} \alpha(A_{\alpha}) = U_{\alpha} \alpha \left[ (x)_{\alpha}^L, (x)_{\alpha}^U \right] \quad (0 < \alpha < 1) \quad (4)$$

Fig. 2 illustrates criterion related correlation structure on Productivity and Quality Dimensions. The data collection and validation were carried out from May 2007 to May 2008 and subsequently implementation phase got started by the basis of the results from December 2008 to December 2010 in various industries.  $\tilde{A}$  is expressed by it is  $\alpha$ - level sets [8]. It is represented in (1)-(4). Much information in FMEA can be expressed in a linguistic way such as likely, important or very high and so on. To overcome the above drawbacks, fuzzy logic has been widely applied in FMEA. This method requires a vast amount of expert knowledge and expertise. Fuzzy risk priority numbers are calculated for ten failure mode dimension, ten failure modes and all  $\alpha$  levels, where the  $\alpha$  levels are set as 0, 0.1, 0.2,.....1.0 and solved by Linear Programming (LP) model. To sum up, this framework study will be of immense use to the textile processing and allied industries for improving the key performance indicators. Table I shows the Average OEE for all Machines after Implementing TPM. It satisfies the customers with a high quality fabric that is made available by means of the effective utilization of resources. Tables II and III give the Average Overall Equipment Effectiveness (OEE) for Jigger Machines after the identified result shown in Fig. 3.

TABLE I  
AVERAGE OEE FOR ALL MACHINES AFTER IMPLEMENTING TPM

| 1 week /<br>shift I | Parameters<br>(%) | Type of machines |         |           |          |
|---------------------|-------------------|------------------|---------|-----------|----------|
|                     |                   | Jigger           | Stenter | Squeezing | Calender |
|                     | Availability      | 84.23            | 86.10   | 86.53     | 86.3     |
|                     | Perform.          | 72.91            | 76.01   | 82.72     | 81.60    |
|                     | Quality           | 91.61            | 98.62   | 98.22     | 98.45    |
|                     | OEE               | 56.25            | 64.48   | 70.35     | 69.24    |

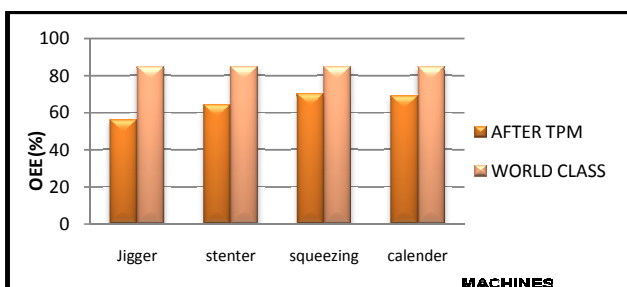


Fig. 1 OEE for all machines after implementing TPM

#### IV. RESULTS AND DISCUSSION

After an extensive survey, the work identified ten critical dimensions for Productivity and Quality Dimensions and their

role in both fabric manufacturing and allied textile sector. Survey instruments comprising 90 items with respect to the textile sector have been developed based on the data collected from the textile engineers, field specialists and executives in the Erode and Tirupur Districts of Tamil Nadu, India. The results from fabric dyeing industries are as follows where as Figs. 1 and 4 illustrate OEE for all machines after implementing TPM. Fig. 2 illustrates Criterion related correlation structure on Productivity and Quality Dimensions.

- The total productivity value of fabric 2 is 0.936 for the period 0. This value is lesser than the corresponding break even value 0.993, thus indication the necessity of improving the utilization of resources (Partial Productivity resources) that corresponds to fabric 2 even though after implementing TPM and TOC.
- Increases of production by maximize the equipment utilization. Also Product quality improvement via the quality rate of the equipment.
- Improvement Planned maintenance of the equipment.
- Weak points will be revealed and priorities in the equipment of corrective actions will be given.
- Economy in natural resources and energy, via the reduction of downtimes, the total process time as well as to maximize the equipment utilization by total productive maintenance approach. Fig. 4 illustrates the Performance of OEE after Implementing TPM in Every Textile Dyeing Machines.

#### V. CONCLUSIONS

The following conclusions are brought after implementing fuzzification rate in the most commonly used fuzzy numbers are triangular and trapezoidal fuzzy numbers, whose membership functions are respectively defined in the equation. These three risk factors are assumed to be equally important. This may not be the case when considering a practical application of FMEA. These three factors are difficult to be precisely estimated. The present work deals with Fuzzy Weighted Geometric Mean Method (FWGMM) for risk evaluation and prioritization of failure modes in FMEA.

This method can overcome both the drawbacks of the crisp RPN and fuzzy if-then rules in order to identify critical risk priority number. This FRPNs is perfectly consistent with the ranking achieved by former intuitive analysis i.e., traditional FMEA. The defuzzified centroid values of the ten FRPNs give the priority ranking of the ten failure dimensions as  $FM6 > FM10 > FM7 > FM8 > FM2 > FM9 > FM4 > FM3 > FM5 > FM1$ . So, the final conclusion for this case study is that productivity and quality dimension (FM6) i.e., LPP is given top priority for dynamic correction, followed by failure modes 10, 7, 8, 2, 9, 4, 3, 5 and 1.

## VI. TABLES AND FIGURES

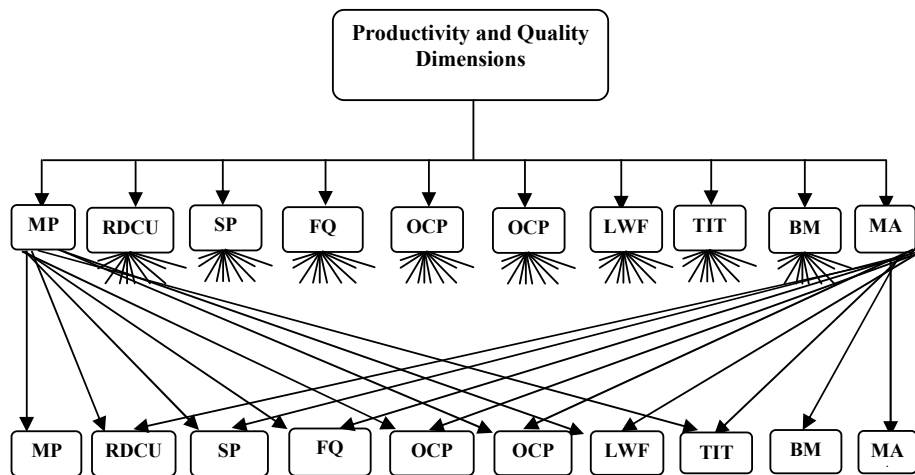


Fig. 2 Criterion related correlation structure on Productivity and Quality Dimensions

TABLE II  
AVERAGE OVERALL EQUIPMENT EFFECTIVENESS (OEE) FOR JIGGER MACHINES (FOR EXAMPLE)

| First Week / Shift 1        | Jigger Machines (12 Machines) – OEE (%) |       |       |       |       |       |       |       |       |       |       |       |
|-----------------------------|-----------------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Production Parameters       | M1                                      | M2    | M3    | M4    | M5    | M6    | M7    | M8    | M9    | M10   | M11   | M12   |
| Total Time (minutes)        | 480                                     | 480   | 480   | 480   | 480   | 480   | 480   | 480   | 480   | 480   | 480   | 480   |
| Production Breaks           | 90                                      | 90    | 90    | 90    | 90    | 90    | 90    | 90    | 90    | 90    | 90    | 90    |
| Machine Down Time           | 56                                      | 63    | 65    | 63    | 65    | 60    | 60    | 66    | 69    | 52    | 60    | 53    |
| Ideal Prod. Rate of machine | 2                                       | 2     | 2     | 2     | 2     | 2     | 2     | 2     | 2     | 2     | 2     | 2     |
| Total Fabric Production (m) | 471                                     | 482   | 490   | 475   | 466   | 500   | 474   | 466   | 459   | 503   | 460   | 504   |
| Total Fabric Rejected (m)   | 35                                      | 48    | 38    | 43    | 44    | 37    | 37    | 30    | 38    | 51    | 36    | 47    |
| Total Good Fabric Produced  | 436                                     | 434   | 452   | 433   | 422   | 463   | 437   | 436   | 421   | 452   | 424   | 457   |
| Total Planned Prod. Time    | 390                                     | 390   | 390   | 390   | 390   | 390   | 390   | 390   | 390   | 390   | 390   | 390   |
| Total Operating Time        | 334                                     | 326   | 325   | 327   | 325   | 330   | 330   | 324   | 321   | 338   | 330   | 337   |
| Machine Availability (%)    | 85.68                                   | 83.75 | 83.32 | 83.75 | 83.32 | 84.39 | 84.39 | 83.11 | 82.25 | 86.74 | 84.61 | 85.46 |
| Performance (%)             | 70.52                                   | 74    | 75.56 | 72.81 | 71.77 | 76.04 | 71.99 | 71.77 | 71.65 | 74.28 | 69.86 | 74.72 |
| Quality (%)                 | 92.52                                   | 90.10 | 92.09 | 91.22 | 90.63 | 92.57 | 92.37 | 93.96 | 91.85 | 89.26 | 92.07 | 90.76 |
| OEE (%)                     | 55.89                                   | 55.62 | 57.94 | 55.54 | 54.09 | 59.34 | 56.07 | 55.97 | 54.01 | 58.32 | 54.41 | 57.87 |

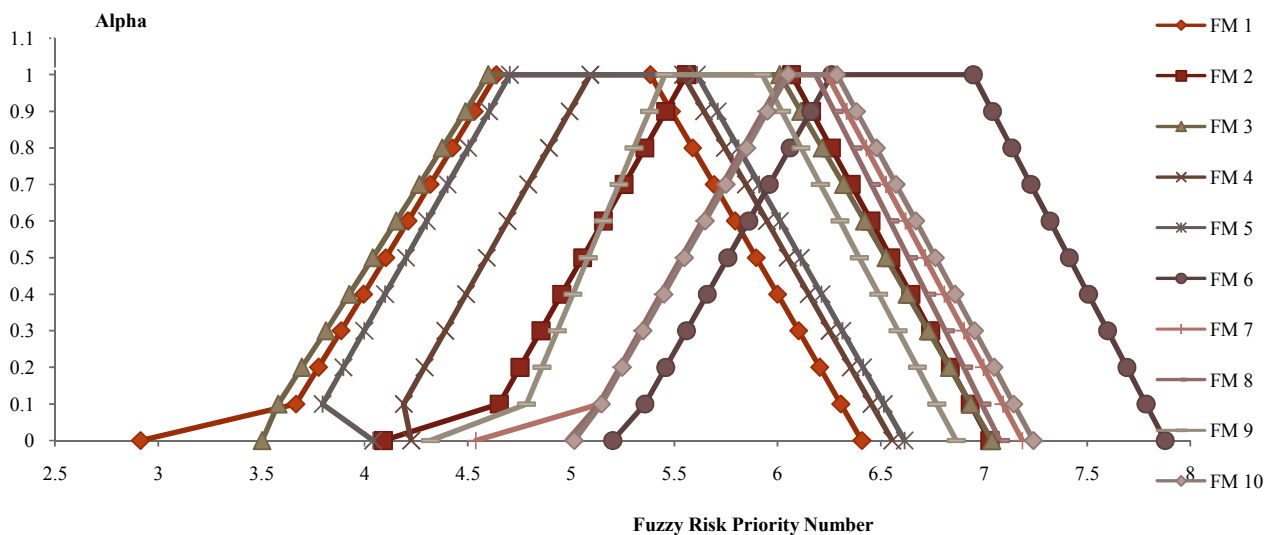


Fig. 3 Fuzzy Risk Priority Numbers (RPN) of the Ten Failure Modes

TABLE III  
OEE PERFORMANCE OF FABRIC MACHINES FOR A WEEK AFTER TPM

| Production Parameters |                                            | Day 1 | Day 2 | Day 3 | Day 4 | Day 5 | Day 6 |
|-----------------------|--------------------------------------------|-------|-------|-------|-------|-------|-------|
| Stenter machine       | Total Time (minutes)                       | 480   | 480   | 480   | 480   | 480   | 480   |
|                       | Production Breaks (minutes)                | 90    | 90    | 90    | 90    | 90    | 90    |
|                       | Machine Down Time (minutes)                | 50    | 55    | 50    | 60    | 45    | 65    |
|                       | Ideal Production Rate of Machine (minutes) | 75    | 75    | 75    | 75    | 75    | 75    |
|                       | Total Fabric Production (m)                | 22000 | 18000 | 17800 | 19000 | 18000 | 20000 |
|                       | Total Fabric Rejected (m)                  | 570   | 160   | 102   | 150   | 300   | 350   |
|                       | Total Good Fabric Produced (m)             | 21430 | 17840 | 17698 | 18850 | 17700 | 19650 |
|                       | Total Planned Production Time (minutes)    | 390   | 390   | 390   | 390   | 390   | 390   |
|                       | Total Operating Time (minutes)             | 340   | 335   | 340   | 330   | 345   | 325   |
|                       | Machine Availability (%)                   | 87.17 | 85.89 | 87.17 | 84.61 | 88.46 | 83.33 |
|                       | Performance (%)                            | 86.27 | 71.64 | 69.8  | 76.76 | 69.56 | 82.05 |
|                       | Quality (%)                                | 97.4  | 99.11 | 99.42 | 99.21 | 98.33 | 98.25 |
|                       | OEE (%)                                    | 73.24 | 60.98 | 60.49 | 64.43 | 60.62 | 67.17 |
| Squeezing machine     | Total Time (minutes)                       | 480   | 480   | 480   | 480   | 480   | 480   |
|                       | Production Breaks (minutes)                | 90    | 90    | 90    | 90    | 90    | 90    |
|                       | Machine Down Time (minutes)                | 50    | 65    | 55    | 40    | 60    | 45    |
|                       | Ideal Production Rate of Machine (m/ mins) | 55    | 55    | 55    | 55    | 55    | 55    |
|                       | Total Fabric Production (m)                | 14500 | 13500 | 15000 | 17250 | 15500 | 17000 |
|                       | Total Fabric Rejected (m)                  | 255   | 250   | 500   | 275   | 328   | 300   |
|                       | Total Good Fabric Produced (m)             | 14245 | 13250 | 14500 | 16975 | 15172 | 16700 |
|                       | Total Planned Production Time (minutes)    | 390   | 390   | 390   | 390   | 390   | 390   |
|                       | Total Operating Time (minutes)             | 340   | 325   | 335   | 350   | 330   | 345   |
|                       | Machine Availability (%)                   | 87.17 | 83.33 | 85.89 | 89.74 | 84.61 | 88.46 |
|                       | Performance (%)                            | 77.54 | 75.52 | 78.69 | 89.61 | 85.39 | 89.59 |
|                       | Quality (%)                                | 98.24 | 98.14 | 98.46 | 98.4  | 97.88 | 98.23 |
|                       | OEE (%)                                    | 66.4  | 61.73 | 66.54 | 79.12 | 70.71 | 77.84 |
| Calender machine      | Total Time (minutes)                       | 480   | 480   | 480   | 480   | 480   | 480   |
|                       | Production Breaks (minutes)                | 90    | 90    | 90    | 90    | 90    | 90    |
|                       | Machine Down Time (minutes)                | 45    | 50    | 40    | 60    | 55    | 50    |
|                       | Ideal Production Rate of Machine           | 70    | 70    | 70    | 70    | 70    | 70    |
|                       | Total Fabric Production (m)                | 18500 | 20000 | 19000 | 18000 | 20000 | 21000 |
|                       | Total Fabric Rejected (m)                  | 250   | 355   | 250   | 200   | 300   | 375   |
|                       | Total Good Fabric Produced (m)             | 18250 | 19645 | 18750 | 17800 | 19700 | 20625 |
|                       | Total Planned Production Time (minutes)    | 390   | 390   | 390   | 390   | 390   | 390   |
|                       | Total Operating Time (minutes)             | 345   | 340   | 350   | 330   | 335   | 340   |
|                       | Machine Availability (%)                   | 88.46 | 87.17 | 89.74 | 84.61 | 85.89 | 81.93 |
|                       | Performance (%)                            | 76.6  | 84.03 | 77.55 | 77.92 | 85.28 | 88.23 |
|                       | Quality (%)                                | 98.64 | 98.22 | 98.68 | 98.88 | 98.12 | 98.21 |
|                       | OEE (%)                                    | 66.83 | 71.94 | 68.67 | 65.19 | 71.86 | 70.99 |

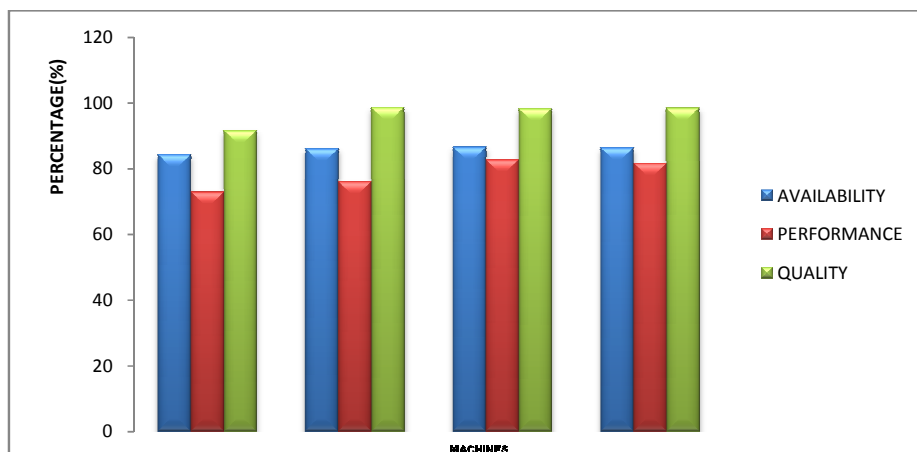


Fig. 4 Performance of OEE after Implementing TPM in Every Textile Dyeing Machines

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